# CAME CHANGERS 2022-2025 STRATEGIC PLAN

# **O** first tee greater richmond

**VISION**: To strengthen the character of our community.

**MISSION**: To impact the lives of young people by providing educational programs that build character, instill life-enhancing values, and promote healthy choices through the game of golf.

# **OUR FOCUS**



# THRIVING YOUTH PARTICPANTS

We will enhance our life-changing, evidence-based programs where youth participants belong and thrive.

SUCCESS INDICATORS: Life skills, retention, robust pipeline, expanded program offerings, first-class facilities



# **IMPACTFUL GOLF OPERATIONS**

We will ensure that our facilities provide positive experiences for participants and guests, generate revenue to support our work, and create awareness for course visitors of our impact.

SUCCESS INDICATORS: Accessibility, community building, events, first-class facilities



# **SUSTAINABLE ORGANIZATION**

We will continue to cultivate financial resources and develop personnel to enable our organization to grow and thrive.

SUCCESS INDICATORS: Financial stability, professional growth, community leadership



# **EMPOWERED PARTNERS AND VOLUNTEERS**

We will strengthen our community ties by deepening our relationships with our partner organizations and volunteers.

SUCCESS INDICATORS: Increased collaboration and impact, rewarding volunteer and partner experiences





We believe **every kid** deserves the chance to **build inner strength** before the world demands it, to **find the joy** that comes with feeling **confident in their own skin**, and to access experiences and spaces where **personal growth** happens.

We are deepening our commitment to instilling strong values in our youth that empower them to succeed.

Our first-class facilities and courses are accessible and welcoming to our community and we remain committed to attracting and retaining staff and coaches that are mission focused and representative of the youth that we aim to serve.

Our commitment to inclusion, diversity, equity, and accessibility (IDEA) influences every decision we make. IDEA is not a project, program or series of events, but an expression of who we are and an intentional process to fulfill our mission.



# **ROLE MODELS**

We exemplify the values that we hope to instill in each other and our community.





## **OPEN AND ENGAGING**

We remain an inclusive welcoming community leader and ensure that our facilities and programming are accessible to all.



#### **EMPOWERING**

We support individual and organizational growth to increase our impact.



### COMMUNITY

We foster a sense of mutual support and respect.



#### INNOVATION

Driven by a desire for excellence, we look ahead and continue to strive to find new ways to improve our programs, facilities, and the way we work together.